

High Ground Shipping Inc

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Date: July 8, 2025

To Whom It May Concern,

This letter serves to formally confirm that High Ground Shipping Inc. does not share any of its transportation units (including trucks, trailers, or any other assets) or drivers with any other entity. All equipment and personnel are used exclusively for the operations of High Ground Shipping Inc.

In addition, High Ground Shipping Inc. has no affiliation, partnership, or business relationship with any other company. Furthermore, we have no current or future plans to engage in such practices We operate as an independent business and intend to maintain that status moving forward.

Our commitment to integrity, compliance, and the highest standards of operational control.

Sincerely,

Simranjit Singh Pannu

Signature

Owner

High Ground Shipping Inc